Recovery
Benefits the
Entire
Community



Mental Health Levy 2022



Presentation to
Tax Levy Review Committee
February 7, 2022

Board Member Appointments 14 Volunteer Members

6 Appointed by OhioMHAS

- Gary Powell
- Gwen DiMeo
- Judge John O'Connor
- Mary Oden, PhD
- Patrick Garry

8 Appointed by HCBOCC

- Ashlee Young
- Christine Wilder, MD
- Jonathan Steinberg, PhD
- Linda McKenzie
- Mark Davis, LICDC-CS
- Mary Ellen Malas
- Matt Curoe
- Thomas Gabelman

Statutory Authority Under ORC §340

Serve as the MH and AOD planning authority for the county

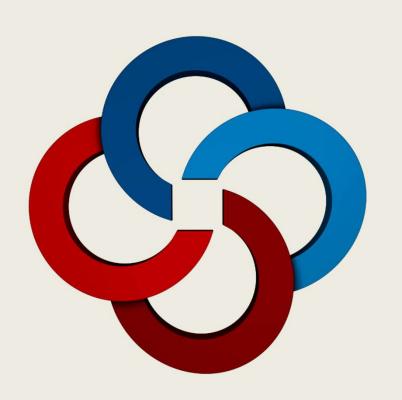
Lead Public Behavioral Healthcare in Hamilton County

- Plan
- Fund
- Manage
- Evaluate

Coordinate System of Community Care

- Cost Effective
- Better Outcomes
- Meets Needs and Preferences

Mission



To develop and manage a continuum of mental health, addiction, and prevention services that have a positive impact on the community, are accessible, results oriented, and responsive to individual and family needs.

MHRSB Primary Goals

Provide a system of care

With a wide array of Evidence Based Treatment Services that ensures a high quality of care for Hamilton County residents and promotes recovery and a favorable quality of life

Promote prevention and education efforts

That reduce the impact of mental illness and addiction in the community

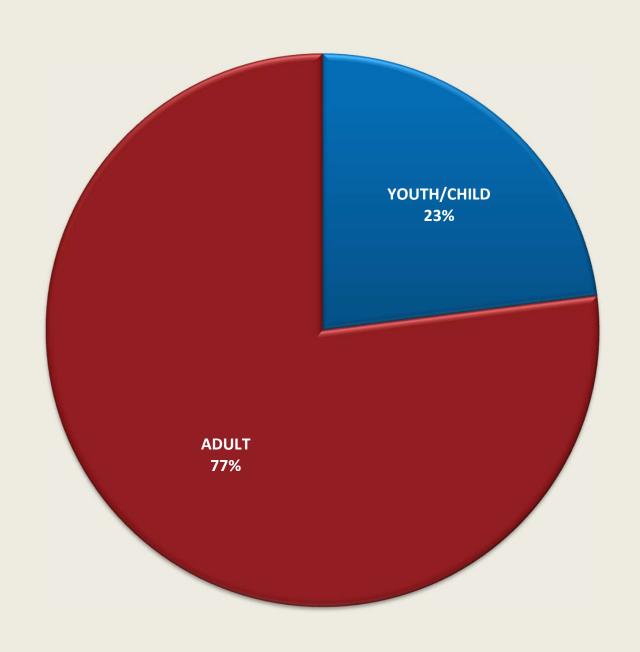
Ensure individuals with Behavioral Health needs

Are treated in an environment that best meets their needs

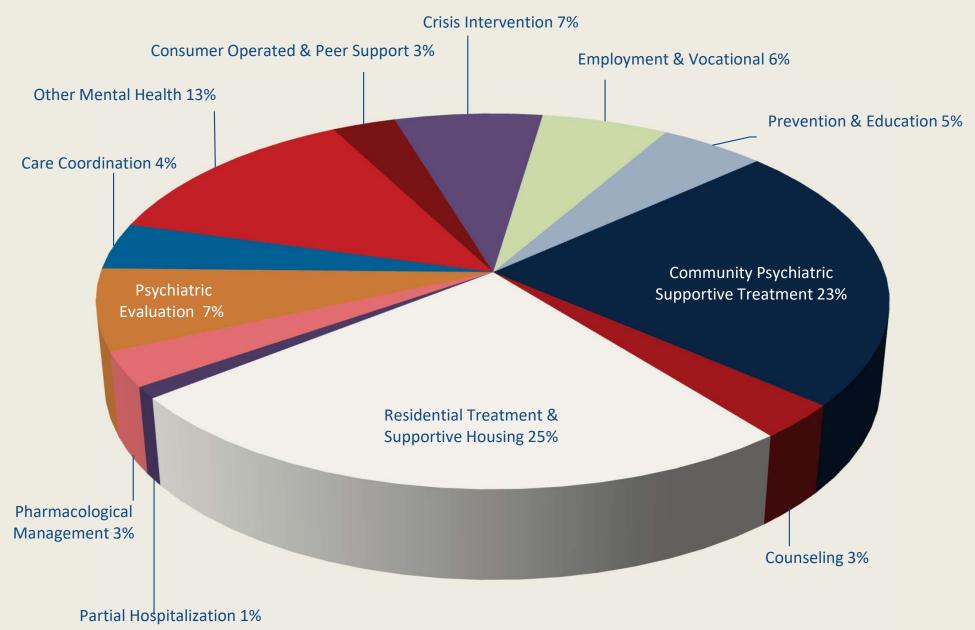
Maintain financial viability

Of the HCMHRSB and its service delivery system through efficient, accountable, and responsible financial management

CY 2021 MENTAL HEALTH FUNDING



MH Funding by Service



Mental Health Access Point (MHAP)

Single agency that provides centralized coordinated access for non-Medicaid MH services

24/7 Operation 513-588-8888

Connects adults, youth, and families to right service at right time in right amount

Monitors MH housing service utilization among MHRSB funded contract agencies Maintains a benefits navigator who assists with Medicaid enrollment

Lilly's Story



Age 22

Childhood Abuse and Trauma

- Entered Journey to Successful Living in 2019
- Program for Transition Age Youth

Major
Depression
Suicidal
Ideation

- Medication Management
- Case Management
- Therapy
- Intensive Supports

Hospitalized Isolation

- Embraced Recovery
- Developed Independent Living Skills with Case Manager

2022

Stabilized Mental Health

- Completed DBT Program
- Acts as Peer Support
- Employed

John's Story

Age 52

Homeless Childhood Abuse and Trauma • Connected with PATH Homeless Outreach Team

PTSD,
Depression,
Bipolar Disorder,
Alcohol Use
Disorder

- Housing
- Case Management
- Therapy
- Intensive Supports

Prison
Hospitalization
Living on Street

- Sober
- Has own apartment
- Improved Health and Wellbeing

2022 Stabilized Mental Health

• Established positive relationship with his children



Populations Served

	County Percent	HCMHRSB Percent
Race		
Black	26.6%	55.3%
White	67.6%	40.7%
Other	5.8%	4.0%
Gender		
Female	51.7%	43.7%
Male	48.3%	56.3%
Age		
Children (under 18)	22.9%	10.9%
Adults (18 and over)	77.1%	89.1%

Billing and Monitoring

Insurance Type
Billing And Claims
Payment System
(GOSH)

Extract Detailed Data

- Demographics
- Enrollments
- Claims

Interface with Outcomes Measurement System

HCMHRSB Outcomes Efforts

Nationally Recognized Outcomes Performance Improvement Program

- Informs Treatment
- Informs Agencies
- Informs MHRSB
- Informs Public

Multiple Measures Based Upon Reliable and Validated Instruments

- Symptom Distress
- Quality of Life
- Problem Severity
- Functioning

Multiple Administrations

- Service Inception
- Six Months
- Annual
- Discharge

Outcomes Performance Incentive Program (OPIP)

Outcomes Performance

Outcome Indicator	Percent Improved		
Adult Major Indicators (QoL & Symptom Distress)	70%		
Child Youth Major Indicators (Problem Severity & Functioning)	74%		

Satisfaction Measure	Percent
Adult – Treatment with Dignity & Respect (Always/Often)	91%
Child-Parent – Service Satisfaction (Extremely/Moderately/Somewhat)	93%
Child-Parent – Ideas Heard/Valued (Extremely/Moderately/Somewhat)	94%
Child-Parent – Ideas Incorporated in Treatment Plan (Extremely/Moderately/Somewhat)	92%

Outcome Disparity Analyses				
Gender	No statistical difference			
Race	No statistical difference			

Contracting For Services

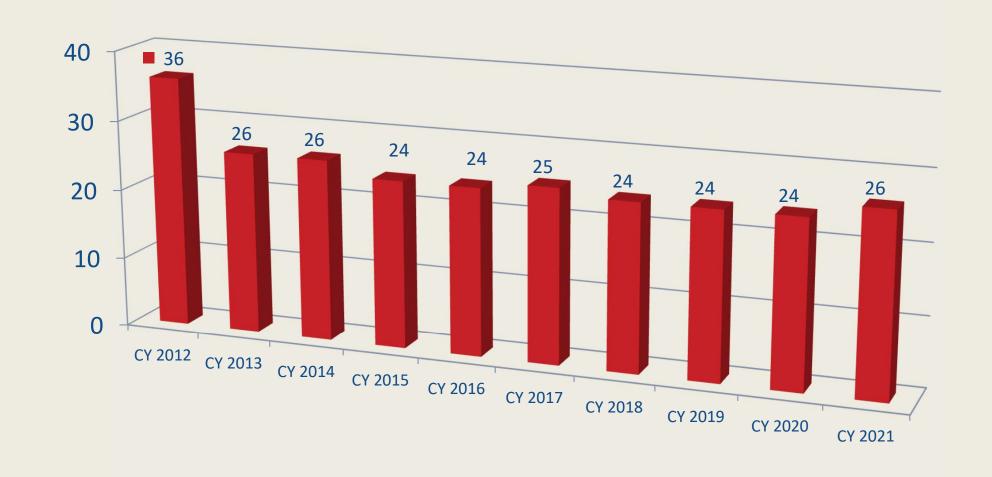
37 Agencies

 Wide Range of MH and AOD Services

All Agencies

Must be Certified by OhioMHAS

Mental Health Provider Agencies



Key Collaborations and Partnerships

Stepping Up

Criminal Justice System

MHC

 Mental Health Courts – Felony, Misdemeanor and Juvenile Court

CIT

• Crisis Intervention Team Training with MHA

FACT

- Forensic Assertive Community Treatment Team
- ODRC

Dismiss and Probate

- Criminal Justice System
- Probate Court

MCSA -Juveniles with multi-system needs

- Juvenile Court
- JFS
- DDS

FAIR – Family Access to Integrated Recovery

JFS

Journey to Successful Living

- JFS
- Juvenile Court
- Cincinnati Public Schools
- DDS

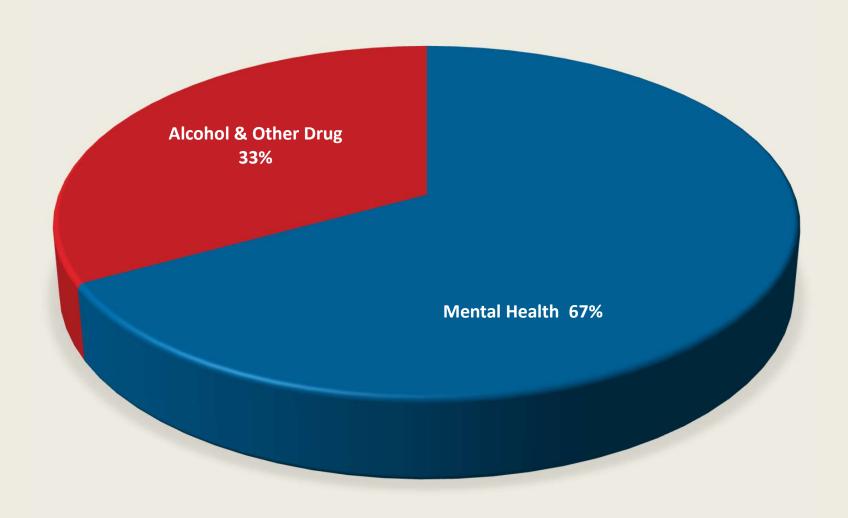
School Based Mental Health

- Mindpeace
- Cincinnati Public Schools
- Growing Well

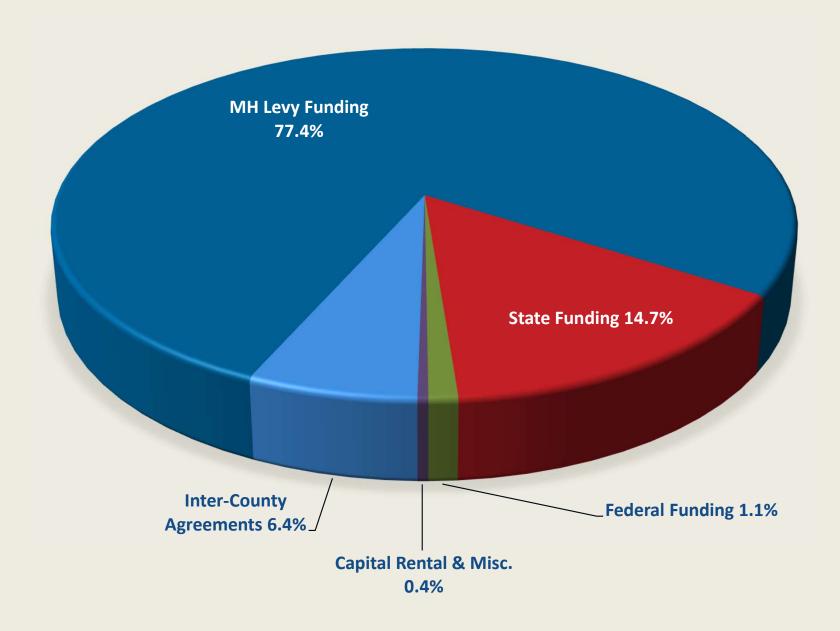
Pathways

• DDS

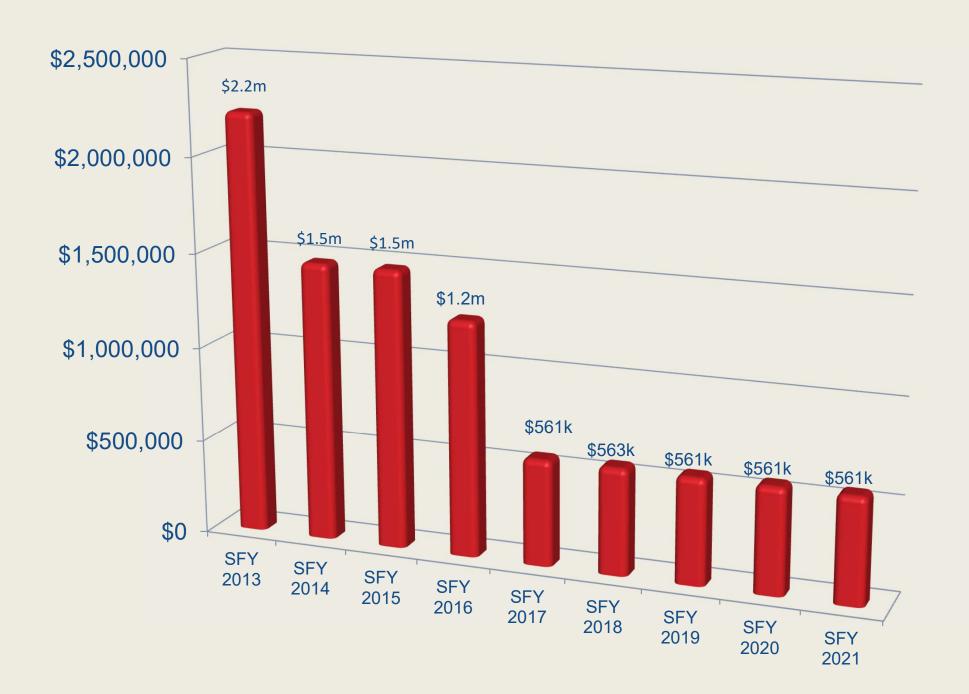
CY 2021 TOTAL BUDGET \$68,281,075



CY 2021 MH Revenues \$45,410,998



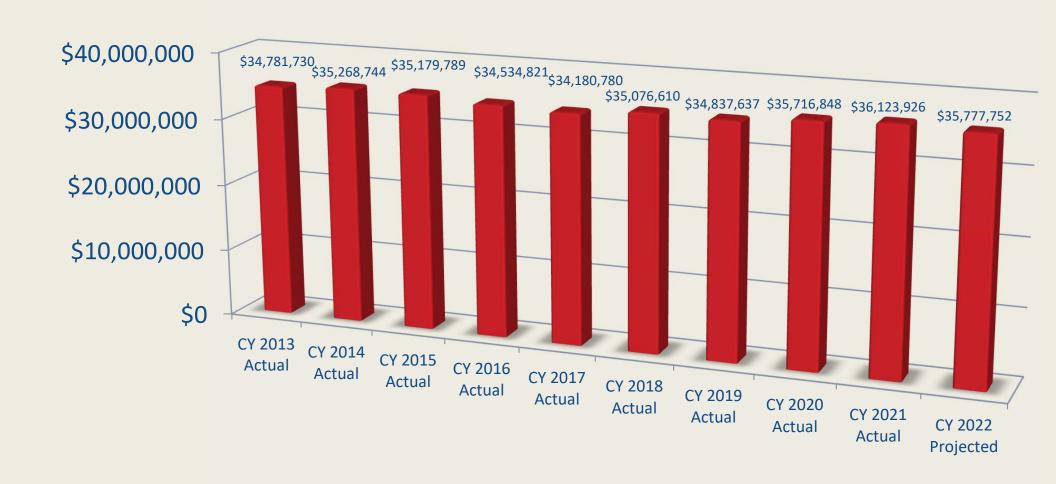
Mental Health Federal Funding



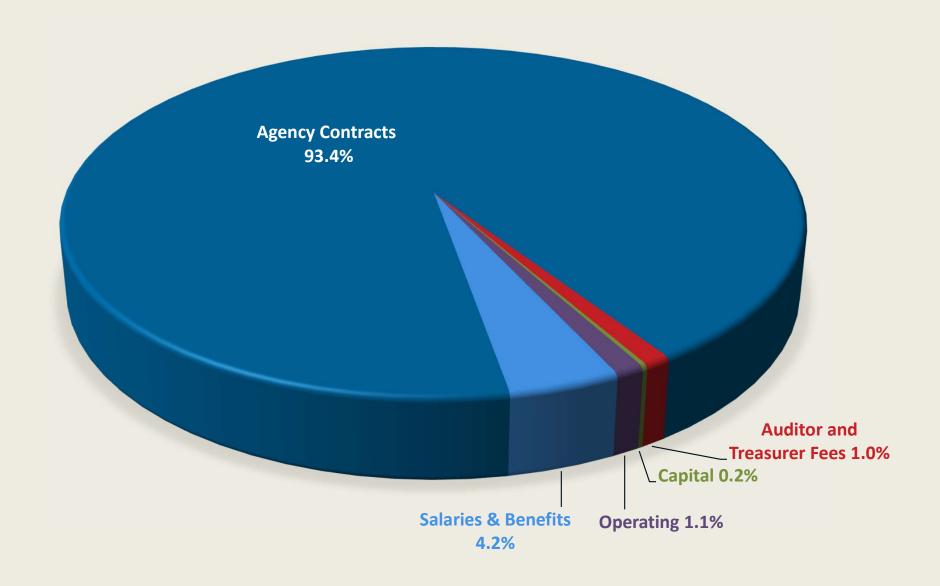
Mental Health State Community Funding



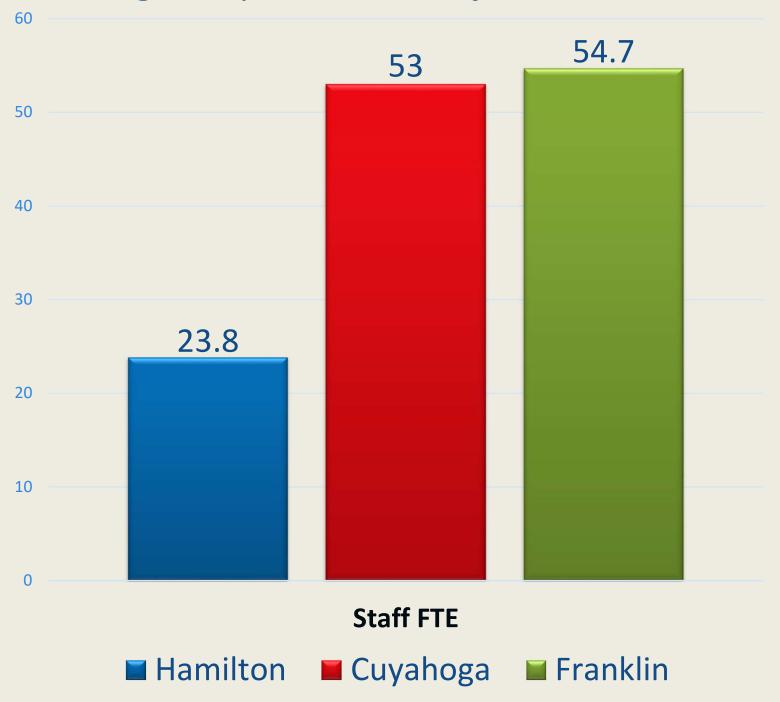
Mental Health Levy Revenue



CY 2021 MH Expenditures



Staffing Comparisons – Major Urban Boards



Current 5 – Year Financial Plan

	CY 18 Actual Cash Basis	CY 19 Actual Cash Basis	CY 20 Actual Cash Basis	CY 21 Projected	CY 22 Projected
Beginning Balance	\$25,405,054	\$24,923,844	\$22,994,143	\$24,895,806	\$18,892,509
Revenue	\$35,076,610	\$34,837,816	\$35,729,315	\$36,257,704	\$35,777,752
Expenditures:					
Provider Contracts	\$32,499,252	\$33,542,958	\$30,806,526	\$38,800,344	\$37,322,548
MHRSB Operating	\$2,621,977	\$2,794,493	\$2,572,723	\$3,013,698	\$6,402,290*
 Auditor and Treasurer Fees 	\$436,591	\$430,066	\$448,403	\$446,959	\$500,000
BOE/ TLRC Expenses	-	-	-	-	\$117,000
Total Expenditures	\$35,557,820	\$36,767,517	\$33,827,652	\$42,261,001	\$44,341,838
Ending Balance	\$24,923,844	\$22,994,143	\$24,895,806	\$18,892,509	\$10,328,423

Response to Critical Need in 2022

Permanent Supportive Housing

- For adults and families in need of safe and stable housing
- Additional funding in response to inflationary increase in Fair Market Rent

Crisis Intervention Team MH Training

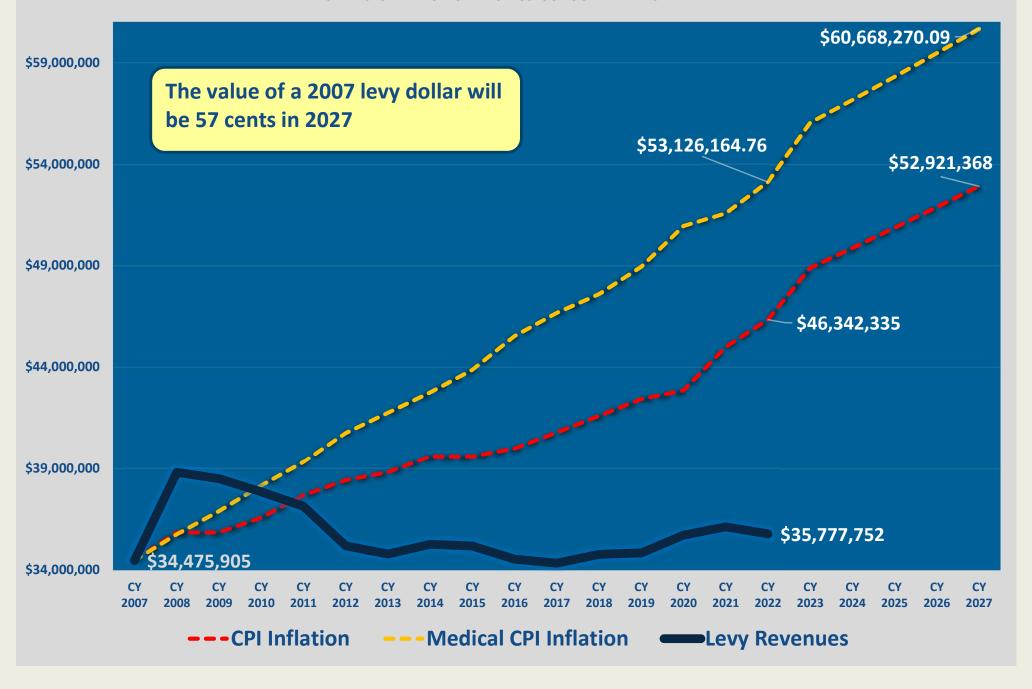
- To assist law enforcement, criminal justice and first responders in recognizing and responding to persons who may have a mental illness
- Added training staff in response to increasing demand

Mobile Crisis Emergency Response Team

- On-call coverage 24/7 serving adults and children experiencing a mental health crisis in the community
- Expanded 2nd shift coverage and added weekend coverage

Value of 2007 Levy Funding vs. Inflation

BUREAU OF LABOR STATISTICS CONSUMER PRICE INDEX



Subsequent 5-Year Forecast - No Levy Increase

	CY 2023	CY 2024	CY 2025	CY 2026	CY 2027
Beginning Balance	\$10,328,423	\$2,580,840	(\$6,027,249)	(\$15,513,055)	(\$25,894,132)
Revenue	\$35,777,752	\$35,777,752	\$35,777,752	\$35,777,752	\$35,777,752
Expenditures:					
Provider Contracts	\$40,268,999	\$41,074,379	\$41,895,866	\$42,733,783	\$43,588,459
MHRSB Operating	\$2,756,336	\$2,811,463	\$2,867,692	\$2,925,046	\$2,983,547
 Auditor and Treasurer Fees 	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
BOE/ TLRC Expenses	-	-	-	-	\$119,340
Total Expenditures	\$43,525,335	\$44,385,842	\$45,263,558	\$46,158,829	\$47,191,346
Ending Balance	\$2,580,840	(\$6,027,249)	(\$15,513,055)	(\$25,894,132)	(\$37,307,726)

Critical Service Needs CY 23 through CY 27

Crisis Services

- Mobile Response and Stabilization Services (MRSS) for youth and families
- Suicide Prevention Hotline 24/7 @ 281-CARE
- School-based Suicide Prevention Strategies

Housing

- Homelink Housing Support Team for evening and weekend shifts
- Housing Assistance Program additional subsidy certificates

Employment Vocational Support

• Assistance in obtaining and retaining employment

Behavioral Health Workforce Support

• Additional funding to augment provider workforce investment

Subsequent 5-Year Forecast with Levy Increase based on Current Challenges

	CY 2023	CY 2024	CY 2025	CY 2026	CY 2027
Beginning Balance	\$10,328,423	\$11,721,006	\$12,253,082	\$11,907,442	\$10,666,531
Revenue	\$44,917,918	\$44,917,918	\$44,917,918	\$44,917,918	\$44,917,918
Expenditures:					
Provider Contracts	\$40,268,999	\$41,074,379	\$41,895,866	\$42,733,783	\$43,588,459
MHRSB Operating	\$2,756,336	\$2,811,463	\$2,867,692	\$2,925,046	\$2,983,547
 Auditor and Treasurer Fees 	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
BOE/ TLRC Expenses	-	-	-	-	\$119,340
Total Expenditures	\$43,525,335	\$44,385,842	\$45,263,558	\$46,158,829	\$47,191,346
Ending Balance	\$11,721,006	\$12,253,082	\$11,907,442	\$10,666,531	\$8,393,103

Health Collaborative Community Health Needs Assessment 2021

Mental Health conditions are the 2nd most prevalent health condition in region (behind cardiovascular) (pg. 15)

Mental Health treatment is the leading unmet need in Cincinnati MSA (pg. 20)

Mental Health is the health condition most impacted by Social Determinants of Health (pg. 77)

Workforce Crisis

- Ohio demand increased 353% from CY 2013 to 2019 (before pandemic)
- Expected to increase on average 5.6% annually over the next decade
- MH services comprise 52% of BH services
- Majority of those services occur at community (nonhospital) level

Increased Demand for Services¹

Shortage of Qualified Workers²

- Demand for BH treatment outpaces BH workforce capacity
- Creates intense competition with private sector
- Workers exiting while providers face difficulty recruiting
- Results in extremely large caseloads, worker burnout and work-related trauma

- Limited funding streams and low reimbursement rates leave little money for workforce investment
- Contributes to noncompetitive salaries
- Foundation for shortages
- Pandemic significantly exacerbated pre-existing BH conditions resulting in even higher demand

Behavioral Health Crisis²

COVID-19 Pandemic Challenges

COVID-19 expected to be a sustained traumatic event for some populations¹

 Front-line workers, minority populations, and children identified as at-risk populations

Increased demand for services²

 2020 study found increased BH symptoms were double the rates expected before pandemic

Economic threats imposed by pandemic:

 Reduced congregate living capacity, expenses for mitigation and PPE, staff furloughs

Findings From Mid-Term Levy Review 2020

"Our opinion is that the MHRSB is a well-run, efficient Board that is funding essential services to the Hamilton County community."

"The TLRC has always recommended that an adequate reserve be kept for a healthy balance sheet based on the need for services."

"It probably will be necessary for the MHRSB to ask for a levy increase in 2022. We recognize that asking for an increase in taxes is risky in this environment, but it seems to be necessary."

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